IT 306: Software Project Management

(Elective)

Credits: 3 Lecture Hours: 48

Course Objectives

The module aims to provide an overview of the roles, responsibilities and management methods of the software project manager. The course intended to teach students how to develop approaches and styles of management for software projects.

Course Description

Software Project Basics, Tools and Techniques, Estimation, Project Schedules, Reviews, Software requirements, Design and Programming, Software Testing, Using Project management effectively, Management and leadership, Managing an outsourced Project, Process Improvement

Course Details

Unit 1: Software Project Basics

LH 5

Introduction

Types of Software Projects

Classification of software projects: Based on software development life cycle, approach driven, maintenance, web application, agile development

Approaches to software project management

Alignment of software engineering methodology with project: management methodology

The Ad Hoc Methods-based Approach

The process-Driven Approach

Comparison between Ad Hoc Approach with the process-driven approach

Software Project Acquisition

Writing proposal, negotiating, contract acceptance

Unit 2:Tools and Techniques

LH 4

Software project planning

Understanding the why is project needed and needs of project

Project management plan: resources, skill sets, computer systems

Risk assessment and management plan

Create the project plan

Unit 3: Estimation LH 4

Elements of successful estimate

Wideband Delphi Estimation

Other Estimation Techniques

Evaluation Estimation Problems

Unit 4: Project Schedules

LH 5

Building the project schedule

The Work breakdown structure

Graphic representation of a schedule

Managing multiple projects

Schedule to manage commitments

Evaluation scheduling problems

Unit 5: Reviews	LH 4
Inspections	
Deskchecks	
Walkthroughs	
Code reviews	
Pair Programming	
Inspect to manage commitments	
Unit 6: Software requirements	LH 5
Requirement elicitations	
Use Cases	
Software requirement specification	
Change control	
Unit 7: Design and Programming	LH 4
Review the design	
Version control with subversion	
Refactoring	
Unit Testing	
Use automation	
Unit 8: Software Testing	LH 4
Test plans and cases	
Test execution	
Unit 9: Using Project management effectively	LH 4
Understanding change, making change successful	
Unit 10 Management and leadership	LH 3
Take responsibility	
Doing everything out in open	
Manage the organization	
Manage the team	
Unit 11: Managing an outsourced Project	LH 3
Prevent major sources of project failure	
Management issues in outsourced projects	
Collaborate with the Vendor	
Unit 12: Process Improvement	LH 3
Software process improvement	
Moving forward	

References

AdnerwStellman, Jennifer Greene, "Applied Software Project management", First edition, O'Reilly Meida

Murali K. Chemuturi, Thomas M. CagelyJr, "Mastering software project management", J. Ross Publishing

Highes, B. and Cotterell, M., "Software Project Management". McGraw Hill, 1999.

Conway, K., "Software Project Management", -From Concept to Deployment", DreamTech Press, 2001

Garmus, D. and Herron, D., "Function Point Analysis, Measurement Practices for Successful Software Projects", Addison-Wesley, 2001.